

GROUP A

COST-BASED BUDGETING

- I Discuss in more detail the new cost-based budgeting system as contrasted to the present system.
- II Is not the present system of budget presentation unrealistic from a functional standpoint, i.e., PM, FI, PP?
- III Amplify cost control at point of consumption.
- IV Explain accrued expenditures.
- V What is being done or will be done to educate, and enlist the support of, the senior operational management level (division chiefs, etc.) in the cost program? What benefits will they see in the program?
- VI How will the Station Chief be brought into the control system?
- VII Assuming that it could be a simple matter to apportion OTR costs to the consumer components, what control is going to cause the Director of Training to operate his office on the most economical basis and therefore, at the lowest practicable cost to the consumer?
- VIII Elaborate on the establishment of cost standards, especially for noncontrollable services such as Audit Staff, shuttle service, etc.
  - (a) within CIA.
  - (b) Agency to Agency.
- IX To what degree do you plan to apportion costs for overhead services? How?
- X Why don't you publicize the accomplishments of F.P.A., present and planned, as against standing on the principle that it's dictated by Public Law?

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- XI      How do you explain to the cost-conscious administrator that you cannot conceive a system that will give him immediate spot credit (financial) for property turn-ins when his tendency otherwise will be to hoard for a rainy day items that would and should be put to use?
- XII     In so-called experimental matters would it not be advisable in the future to include the Administrative Officers in your advance planning?

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